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San Diego Housing Commission (SDHC)
Amendment to the Contract with Father Joe's Villages to Operate the City of
San Diego's Bridge Shelter at Golden Hall
Presentation to the SDHC Board of Commissioners
February 16, 2024

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City of San Diego Bridge Shelter for Single Adults

Introduction

- July 12, 2022: The Housing Authority of the City of San Diego (Housing Authority) approved execution of a one-year operating agreement with Father Joe's Villages to operate the City of San Diego's Bridge Shelter at Golden Hall, with two one-year options to renew (Resolution [HA-1956](#)).
 - SDHC exercised the first option with the execution of the Fiscal Year (FY) 2024 operating agreement.
- Father Joe's Villages has operated the Bridge Shelter program since October 2017.
- The Bridge Shelter program provides safe, low-barrier shelter, as well as stabilization and supportive services, to prepare persons experiencing homelessness for the most appropriate longer-term or permanent housing interventions.
 - Contributes to the regional goals of ensuring instances of homelessness are rare, brief, and non-recurring.



City of San Diego Bridge Shelter for Single Adults Program Overview

- **Low-Barrier Shelter Options** operated in alignment with best practices and Community Standards.
- **Housing-Focused Case Management** to develop an individualized housing plan and case conferencing with community partners and SDHC technical assistance team to progress clients' housing goals and address barriers.
- **Supportive Services** to connect to an array of Father Joe's Villages and other community resources.
- **Good Neighbor Policy** focused on engagement with surrounding community/other City resources to support a clean and safe environment around the site.
- **Substance Use Services** including two Alcohol and Other Drug (AOD) Specialists to support Harm Reduction strategies.
- **Site Security** with enhanced security resources to support safety and security of residents, staff and local community.
- **Program Management** including committed staff resources for higher-level oversight of day-to-day activities at the shelter site.



City of San Diego Bridge Shelter for Single Adults

Changes to Bridge Shelter Operations

- Based on direction from the City of San Diego (City), SDHC worked with Father Joe's Villages to create an FY 2024 budget that reflected several changes to Bridge Shelter program operations:
 - First-floor program (Single Adults): Scheduled to reduce capacity from 324 individuals to 262 in anticipation of the program's relocation to a site that could only accommodate 262 individuals.
 - Second-floor program (Transition-Aged Youth [TAY] and Families): Scheduled to end in August 2023 with all residents successfully transitioned to other programs.
- November 2023: The City advised SDHC that the Single Adult program would relocate to the Second Floor of Golden Hall in April 2024.
 - The delayed reduction in program capacity has resulted in operating expenses that were not included in the budget.
- The City opted to maintain rental services of ancillary facilities on the Second Floor of Golden Hall after the TAY and Families programs ceased operations at Golden Hall in August 2023.
 - This cost was not planned for in the FY 2024 budget.



City of San Diego Bridge Shelter for Single Adults

Amended FY 2024 Operating Budget and FY 2025 Operating Budget

- A budget increase of \$1,189,036 is required to accommodate increased operating expenses not accounted for in the original FY 2024 budget.
- The budget has also been updated to reflect operational needs once the First-Floor program has transitioned to the Second Floor of Golden Hall in April 2024.

FUNDING SOURCE	FUNDING BY USE	FY2024	FY2024 (Amended)	FY 2025*
Homeless Housing, Assistance and Prevention (HHAP)	Operator Agreement	\$4,586,184	\$5,775,220	\$5,625,527
HHAP	SDHC Administrative Costs	\$229,309	\$288,761	\$281,276
TOTAL		\$4,815,493	\$6,063,981	\$5,906,803

**Option years will be exercised contingent upon the availability of funding from the City of San Diego for that purpose. Funding source(s) for Fiscal Year 2025 will be determined during the City's Annual Budgeting Process.*



City of San Diego Bridge Shelter for Single Adults Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize an amendment to the operating agreement with Father Joe's Villages for the operation of the City of San Diego's Bridge Shelter for Single Adults, increasing the operating budget by \$1,189,036, for a revised Fiscal Year 2024 operating budget of \$5,775,220. The funding source for the amendment is expected to be Homeless Housing, Assistance and Prevention (HHAP) grant funds.
- 2) Authorize SDHC's President & Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, is submitted to each Housing Commissioner.



City of San Diego Bridge Shelter for Single Adults Staff Recommendations (Continued)

- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



Questions & Comments

