



SAN DIEGO  
HOUSING  
COMMISSION

We're About People

# San Diego Housing Commission (SDHC)

## City of San Diego Interim Shelter Program for Transition-Age Youth

Presentation to the SDHC Board of Commissioners  
May 12, 2023

Casey Snell  
Vice President of Administration, Homelessness Initiatives  
Strategic Initiatives and Homelessness Innovations Division

Jonathan Herrera  
Special Programs Manager & Senior Policy Advisor  
Strategic Initiatives and Homelessness Innovations Division



# City of San Diego Interim Shelter Program for Transition-Age Youth

## Introduction

- SDHC administers the contract for the City of San Diego's Interim Shelter Bed Program for Transition-Age Youth.
  - Memorandum of Understanding (MOU) with the City of San Diego for the administration and oversight of Homeless Housing, Assistance and Prevention (HHAP) funded homelessness programs
  - MOU first took effect June 16, 2020, and expires on June 30, 2025.
- Fiscal Year 2021: SDHC entered into a sole-source agreement with Urban Street Angels (USA) to create a 19-bed interim shelter for Transition-Age Youth for a six-month term.
- Fiscal Year 2022: SDHC entered into a sole-source agreement with USA for continued operations.
- Fiscal Year 2023: SDHC entered into a sole-source agreement with USA with four one-year options for renewal.
- The proposed actions in this presentation will allow SDHC to amend the current non-competitive agreement to increase the Program's capacity from 19 beds to 52 beds.



# City of San Diego Interim Shelter Program for Transition-Age Youth Program Overview

- The USA Interim Shelter Bed Program (Program) will provide up to 52 service-enhanced shelter accommodations for Transition-Age Youth (TAY) in the City of San Diego.
  - The Program is in downtown San Diego.
  - The Program has been operational since January 15, 2021.
  - Specializes in services for TAY who would otherwise live in places not intended for human habitation.
  - Operates 24-hours a day, seven days a week.
  - Referrals are facilitated through the Coordinated Shelter Intake Program, which SDHC administers.
- The Program supports the Community Action Plan on Homelessness for the City of San Diego and Strategic Priority No. 4 of SDHC's Strategic Plan for Fiscal Year 2022-2024.



# City of San Diego Interim Shelter Program for Transition-Age Youth Service Model

- The service model is delivered in a housing-focused environment that leverages a variety of resources to facilitate successful exits to permanent and longer-term housing. Supportive services include, but are not limited to:
  - Outreach and Engagement
  - Case Management and Housing Navigation
  - Mental Health Care
  - Life Skills
  - Employment Services
  - Transportation Assistance
  - Peer Mentorships
- USA leverages privately raised funds and existing in-house supportive services to provide a comprehensive network of resources and service connections for the clients they serve at the Program.



# City of San Diego Interim Shelter Program for Transition-Age Youth Service Model (Continued)

- Basic shelter services, include but are not limited to:
  - Appropriate residential services and staffing
  - A maximum of 52 beds and other residential furnishings
  - A minimum of two meals per day in compliance with all applicable health and safety regulations
  - Showers, wash stations, restrooms, laundry facilities/service and personal belongings storage
  - Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
  - Telephone access and message services
  - Regular laundered linens
  - Mail service



# City of San Diego Interim Shelter Program for Transition-Age Youth Operator Experience – USA

- USA specializes in the provision of services for Transition-Age Youth through multiple funding sources, which provide bridge housing, employment readiness programs, Rapid Rehousing, and three independent-living facilities.
- USA has a strategic partnership with the County of San Diego's Behavioral Health Services for ongoing support services.
- USA has operated the City of San Diego Interim Shelter for Transition-Age Youth since its inception in 2021.
- In Fiscal Year 2022, the Program served 95 individuals, of whom 23 (24%) have exited to a permanent or longer-term housing destination.
- Fiscal Year to date, the program has served 68 individuals, of whom 24 clients (35%), have exited to a permanent or longer-term housing destination.



# City of San Diego Interim Shelter Program for Transition-Age Youth Contractor Selection Process

- A non-competitive procurement process under Procurement Policy 14.2 was utilized to procure the Program operator.
- This Program leverages existing site resources controlled by USA as well as other cash and in-kind funds to support the Program.
- A Request for Proposal process for this project would not be viable as the program utilizes a site that is under lease by USA.



# City of San Diego Interim Shelter Program for Transition-Age Youth

## Fiscal Year 2024 Operating Agreement

- Operating Term: July 1, 2023, through June 30, 2024, the first of four one-year options to renew.

FUNDING BY USE	FY2024	FY2025	FY2026	FY2027
Operations	\$2,118,716	\$2,118,716	\$2,118,716	\$2,118,716
Start Up Expense	\$120,273	NA	NA	NA
SDHC Admin	\$138,199	\$132,185	\$132,185	\$132,185
<b>TOTAL</b>	<b>\$2,377,188</b>	<b>\$2,250,901</b>	<b>\$2,250,901</b>	<b>\$2,250,901</b>

*\*Option years will be exercised contingent upon the availability of funding from the City of San Diego for that purpose.*





# City of San Diego Interim Shelter Program for Transition-Age Youth Staff Recommendations

## That the SDHC Board of Commissioners take the following actions:

- 1) Authorize the amendment of the existing non-competitive agreement under Procurement Policy 14.2 with Urban Street Angels to expand shelter capacity from 19 beds to 52 beds at the City of San Diego Interim Shelter Bed Program for Transition-Age Youth from July 1, 2023, through June 30, 2024, which will coincide with the execution of the first of the four one-year options to renew the agreement previously approved by the Housing Commission Board on September 20, 2022 (Report No. HCR22-107). The agreement requires an additional allocation of \$1,714,000, consisting of \$1,593,727 for operations and \$120,273 for one-time start-up costs to support the expansion. The ongoing annualized budget is \$2,118,716. The funding source in Fiscal Year 2024 is the City of San Diego General Fund and Homeless Housing, Assistance and Prevention (HHAP) Program funds.



## City of San Diego Interim Shelter Program for Transition-Age Youth Staff Recommendations (Continued)

- 2) Authorize SDHC's President and Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, is submitted to each Housing Commissioner.
- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.





## Questions & Comments

