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# San Diego Housing Commission (SDHC) Harm Reduction Interim Shelter Program Presentation to the SDHC Board of Commissioners May 12, 2023

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# City of San Diego Harm Reduction Interim Shelter Program Introduction

- SDHC administers the contracts for the City of San Diego's (City) Homeless Shelters and Services Programs
  - Memorandum of Understanding (MOU) between SDHC and the City of San Diego that first took effect on July 1, 2010.
- Fiscal Year 2020: A third MOU between the City and SDHC for the provision of Homeless Shelters and Service Programs, including the City's Interim Shelter Program, was approved.
  - MOU became effective July 1, 2019, and expires June 30, 2024.
- Fiscal Year 2022: Alpha Project was selected as the program operator through a competitive procurement process.
  - SDHC executed a contract for a nine-month operating term from October 1, 2021. to June 30, 2022, with a single one-year option to renew.



# City of San Diego Harm Reduction Interim Shelter Program Program Overview

- In conjunction with the County of San Diego's Behavioral Health Services, the program provides up to 44 congregate shelter accommodations for adults experiencing unsheltered homelessness in the City of San Diego who are also experiencing co-occurring substance use and mental health conditions.
  - 24 hours a day, seven days a week
  - Midway District community of Point Loma
- Provides safe, low-barrier interim shelter and a diverse portfolio of supportive services
- Uses practices aligned with harm reduction and trauma-informed principles, including but not limited to:
  - case management
  - care coordination
  - peer support services
  - substance abuse treatment
  - medication-assisted treatment
  - mental health services
  - access to public benefits



# City of San Diego Harm Reduction Interim Shelter Program Program Overview (Continued)

- The Harm Reduction Interim Shelter Program supports the Community Action Plan on Homelessness for the City of San Diego and Strategic Priority Area No. 4 of SDHC's Strategic Plan.
- Fiscal Year 2022 (December 2021 through June 2022):
  - Shelter and supportive services provided to 150 individuals
    - 13% exited to Permanent or other Longer-Term Housing
- Fiscal Year 2023 year to date (July 2022 through February 2023):
  - Shelter and supportive services provided to 117 individuals
    - 34% exited to Permanent or other Longer-Term Housing



# City of San Diego Harm Reduction Interim Shelter Program Service Model

- Housing First program with low barriers to entry and operations.
- Supportive services include, but are not limited to:
  - Facilitating diversion opportunities
  - Self-sufficiency needs assessment
  - Development of housing plan, including stabilization strategies, housing goals and objectives
  - Coordination with and referrals to County, State, and Federal programs, as well as nonprofits and social service agencies
  - Assistance in locating safe and affordable permanent or other longer-term housing, including determining housing interventions and opportunities outside of the Coordinated Entry System (CES)



# City of San Diego Harm Reduction Interim Shelter Program Service Model (Continued)

- Basic shelter services, including but not limited to:
  - Appropriate 24-hour residential services and staffing
  - A minimum of 44 beds and other residential furnishings
  - A minimum of two meals per day
  - Showers, wash stations, restrooms, laundry facilities and storage for personal belongings
  - Telephone access and message services
  - Mail services



# City of San Diego Harm Reduction Interim Shelter Program Service Model (Continued)

- On behalf of the County of San Diego, Family Health Centers of San Diego provides a diverse portfolio of supportive services, including but not limited to:
  - Outreach & Engagement
  - Case Management
  - Multidisciplinary Care Coordination
  - Peer Support Services
  - Substance Abuse Treatment
  - Medication-Assisted Treatment
  - Mental Health Services
  - Access to Public Benefits



# City of San Diego Harm Reduction Interim Shelter Program Operator Experience

- Approximately 30 years of experience serving individuals and families experiencing homelessness.
- Serves more than 4,000 men, women and children annually.
- Alpha Project operates Casa Raphael, a state-licensed and certified residential treatment program for men in recovery from substance abuse.
- Operated over 600 beds at the San Diego Convention Center as part of Operation Shelter to Home.
- Operates multiple City-funded shelter programs, including the Bridge Shelters for Single Adults at 16th & Newton and 17th & Imperial, the Rosecrans Shelter and the Harm Reduction Interim Shelter.





# City of San Diego Harm Reduction Interim Shelter Program Operator Experience (Continued)

- Alpha's portfolio of programs includes:
  - Street-Based Case Management
  - Interim/Bridge Shelters
  - Permanent Supportive Housing
  - Rapid Rehousing
  - Residential Treatment Programs
  - Employment Services
  - Peer Support Services



**Alpha Square**

*201 affordable studio apartments for people experiencing homelessness or with very low income  
Downtown San Diego.*



# City of San Diego Harm Reduction Interim Shelter Program Contractor Selection Process

- March 15, 2023: SDHC issued a Request for Proposal (RFP) seeking an operator for the City of San Diego Harm Reduction Interim Shelter Program.
- RFP was posted and made available for download on the PlanetBids website through both SDHC's and the City of San Diego's portals
  - More than 2,000 notifications were sent through the PlanetBids system.
  - 22 prospective bidders downloaded the solicitation.
- April 12, 2023: RFP closing date. Alpha Project was the sole respondent.
- Evaluations and scoring criteria included: Program Operations, Client & Residential Services, Care Coordination, Equity & Inclusion, Community Considerations, Cost Proposal and Organizational Experience & Capacity.
- The proposal submitted by Alpha Project demonstrated the capacity and qualifications necessary to operate the program.



# City of San Diego Harm Reduction Interim Shelter Program Fiscal Considerations

- Initial Operating Term: July 1, 2023, through June 30, 2024
- Two one-year options to renew
- Funding source is anticipated to be City of San Diego General Fund

FUNDING SOURCE	FUNDING BY USE	FY2024	FY2025	FY2026
General Fund	Alpha Project Operating Contract	\$1,979,237	\$1,979,237	\$1,979,237
General Fund	SDHC Administrative Costs	\$170,000	\$170,000	\$170,000
<b>TOTAL</b>		<b>\$2,149,237</b>	<b>\$2,149,237</b>	<b>\$2,149,237</b>

*\*Future contract terms will be exercised contingent on funding availability.*



# City of San Diego Harm Reduction Interim Shelter Program Staff Recommendations

## That the SDHC Board of Commissioners take the following actions:

- 1) Authorize SDHC to enter into an agreement with Alpha Project for the Homeless in the amount of \$1,979,237 for an initial term of July 1, 2023, through June 30, 2024, with two one-year options for renewal, contingent on funding being made available for that purpose, and the continuance or extension of the Memorandum of Understanding (MOU) with the City of San Diego for oversight and administration of the City's Homeless Shelters and Services Programs (current term ends June 30, 2024), to provide interim shelter and services for persons experiencing homelessness at the City of San Diego's Harm Reduction Interim Shelter Program at 3220 Sports Arena Blvd., San Diego, 92110. The funding source for the initial operating term is the City of San Diego's General Fund.



## City of San Diego Harm Reduction Interim Shelter Program Staff Recommendations (Continued)

- 2) Authorize SDHC's President and Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, are submitted to each Housing Commissioner.
  
- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority of the City of San Diego, but only if and to the extent that funds are determined to be available for such purposes.



## Questions & Comments

