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San Diego Housing Commission (SDHC) City of San Diego Bridge Shelter for Single Adults Presentation to the SDHC Board of Commissioners May 12, 2023

Casey Snell
Vice President of Administration of Homelessness Initiatives
Strategic Initiatives and Homelessness Innovations Division

Jonathan Herrera
Special Programs Manager & Senior Policy Advisor
Strategic Initiatives and Homelessness Innovations Division



City of San Diego Bridge Shelter for Single Adults

Introduction

- SDHC administers the contract for the City of San Diego's Bridge Shelter for Single Adults
 - Memorandum of Understanding (MOU) with the City for the administration and operation of the City's Bridge Shelter Programs.
 - The current Bridge Shelter MOU, inclusive of options years, will expire on June 30, 2023.
 - The City and SDHC are finalizing a single MOU that will cover all programs SDHC administers on behalf of the City.
 - Staff will present this to SDHC Board of Commissioners in June 2023 for consideration.
- Alpha Project has been operating the program since July 2017.
 - Fiscal Year 2020: SDHC entered into an agreement with Alpha Project for one year with two one-year options for renewal.
- The proposed actions will allow SDHC to enter into a non-competitive agreement with Alpha Project to continue to operate the City of San Diego's Bridge Shelter for Single Adults at 1535 Newton Ave. for one year, with a one-year option for renewal.



City of San Diego Bridge Shelter for Single Adults Program Overview

- The Bridge Shelter for Single Adults will provide shelter year-round for up to 276 persons experiencing homelessness along with housing-focused case management and supportive services:
 - Bridge Shelter in downtown San Diego
 - Provides safe, low-barrier shelter in alignment with Housing First principles
 - Specializes in services for single adults who would otherwise live in places not intended for human habitation
 - Operates 24 hours a day, seven days a week
 - Referrals are facilitated through the Coordinated Shelter Intake Program, which SDHC administers.
- The Bridge Shelter for Single Adults supports the Community Action Plan on Homelessness for the City of San Diego and Strategic Priority No. 4 of SDHC's Strategic Plan for Fiscal Year 2022-2024.



City of San Diego Bridge Shelter for Single Adults Service Model

- Services are delivered in a housing-focused environment that leverages a variety of resources to facilitate successful exits to permanent and longer-term housing. Supportive services include, but are not limited to:
 - Housing-focused case management
 - Coordination with and referrals to County, State and Federal programs, as well as nonprofits and social service agencies
 - Assistance in locating safe and affordable permanent or other longer-term housing, including determining housing interventions and opportunities outside of the Coordinated Entry System (CES)
 - Assistance with housing applications and supportive and subsidized housing paperwork



City of San Diego Bridge Shelter for Single Adults Service Model (Continued)

- Basic shelter services, include but are not limited to:
 - Appropriate residential services and staffing
 - A maximum of 276 beds and other residential furnishings
 - A minimum of two meals per day in compliance with all applicable health and safety regulations
 - Showers, wash stations, restrooms, laundry facilities/service and personal belongings storage
 - Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
 - Telephone access and message services
 - Regular laundered linens
 - Mail service



City of San Diego Bridge Shelter for Single Adults Operator Experience – Alpha Project

- Approximately 30 years of experience serving individuals and families experiencing homelessness.
- Serves more than 4,000 men, women and children annually
- Alpha Project's portfolio of programs include:
 - Street-based case management
 - Interim/Bridge Shelters
 - Permanent Supportive Housing
 - Rapid Rehousing
 - Residential Treatment Programs
 - Employment Services
 - Peer Support Services



City of San Diego Bridge Shelter for Single Adults Operator Experience – Alpha Project (Continued)

- Operated over 600 beds at the San Diego Convention Center as part of Operation Shelter to Home
- Operates multiple City-funded shelter programs, including the Bridge Shelters for Single Adults at 16th & Newton and 17th & Imperial, the Rosecrans Shelter and the Harm Reduction Interim Shelter
- Bridge Shelter for Single Adults at 16th & Newton (1535 Newton Ave.):
 - Fiscal Year 2023 year to date: 757 individuals served
 - 67 clients (9%) have exited to a permanent or longer-term housing destination.
 - Fiscal Year 2022: 1,059 individuals served
 - 95 (9%) exited to a permanent or longer-term housing destination.



City of San Diego Bridge Shelter for Single Adults Contractor Selection Process

- A non-competitive procurement process under Procurement Policy 14.2 was utilized to procure the Program operator.
- Alpha Project has been operating the Program since its inception in July 2017.
- A request for proposals process for this project would not be viable, as the Program is scheduled to relocate to a site to be determined in the second quarter of 2024.
- Continuity of care throughout the transition is also in the best interests of the clients who will relocate.



City of San Diego Bridge Shelter for Single Adults Fiscal Year 2024 Operating Agreement

- Operating Term: July 1, 2023, through June 30, 2024
- One one-year option to renew.

FUNDING BY USE	FY2024	FY2025
Operator Agreement	\$6,608,164	\$6,608,164
SDHC Administrative Costs	\$303,408	\$303,408
TOTAL	\$6,938,572	\$6,938,572

**Option years will be exercised contingent upon the availability of funding from the City of San Diego for that purpose.*



City of San Diego Bridge Shelter for Single Adults Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize the Housing Commission to enter into a non-competitive, sole source agreement under Procurement Policy Section 14.2 with Alpha Project for the Homeless (Alpha Project) in the amount of \$6,608,164 for a 12-month term from July 1, 2023, through June 30, 2024, with one one-year option for renewal, contingent on funding being available for that purpose and the approval of the Memorandum of Understanding (MOU) with the City of San Diego for oversight and administration of the City's Homeless Shelters and Services, to provide Bridge shelter and services for persons experiencing homelessness at the City of San Diego's Bridge Shelter at 1535 Newton Ave., San Diego, CA 92101. The funding source for the first operating term is expected to consist of Homeless Housing, Assistance and Prevention (HHAP) Program funds.



City of San Diego Bridge Shelter for Single Adults Staff Recommendations (Continued)

- 2) Authorize SDHC's President and Chief Executive Officer (President & CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals; provided that a copy of the documents, signed as to form by General Counsel, is submitted to each Housing Commissioner.

- 3) Authorize SDHC's President & CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



Questions & Comments

