

MEMORANDUM

To: Members of the Leadership Council for the Community Action Plan on Homelessness for the City of San Diego

From: Implementation Team

Date: November 7, 2022

Subject: Summary of Activity for the Meeting of October 18, 2022

---

The meeting of the Leadership Council for the City of San Diego Community Action Plan on Homelessness (Action Plan) was held on October 18, 2022 via teleconference. This memorandum summarizes the discussion that occurred, and actions taken.

**The members of the Leadership Council are identified in the table below.**

Peter Seidler was not in attendance.

City of San Diego	Mayor	Mayor Todd Gloria
San Diego City Council	Council President	Council President Sean Elo-Rivera
County of San Diego	Chair, County Board of Supervisors	Supervisor Nathan Fletcher
San Diego Housing Commission (SDHC)	Interim President and Chief Executive Officer	Jeff Davis
Regional Task Force on Homelessness (RTFH)	Chief Executive Officer	Tamera Kohler
Philanthropic Organization	Lucky Duck Foundation	Peter Seidler
Individual with Lived Experience	PLE Advocacy	John Brady
Business Representative	Sempra	Mitch Mitchell

**The members of the Interagency Implementation Team are identified in the table below.**

Barbara Jiménez was not in attendance.

**Implementation Team**

San Diego Housing Commission (SDHC)	Executive Vice President of Strategic Initiatives	Lisa Jones
City of San Diego	Director, Homelessness Strategies and Solutions	Hafsa Kaka
Regional Task Force on Homelessness (RTFH)	Chief Executive Officer	Tamera Kohler
San Diego Housing Commission (SDHC)	Project Manager for the Community Action Plan	Nancy Sa

## Policy Liaisons

City of San Diego	Deputy Director, Homelessness Strategies and Solutions	James Carter
San Diego Housing Commission (SDHC)	Senior Vice President of Policy	Molly Chase
County of San Diego	Policy Fellow for Supervisor Nathan Fletcher	Josh Coyne
Regional Task Force on Homelessness (RTFH)	Chief Operations Officer	Lahela Mattox

## County Operations Partners

County of San Diego Department of Homeless Solutions and Equitable Communities	Community Operations Officer	Barbara Jiménez
County of San Diego Department of Homeless Solutions and Equitable Communities	Acting Director, Office of Homeless Solutions	Dijana Beck (alternate)

### **The agenda included the following main topics:**

- Community Action Plan on Homelessness Underlying Action Items
- Update on Other Prominent Activities

### **1. Community Action Plan on Homelessness Underlying Action Items**

The Implementation Team is continuing to focus on implementing underlying action items that support the five foundational strategies and work toward meeting the Action Plan goals. The Implementation Team provided an update and opportunity for feedback and direction from the Leadership Council on two specific action items: to develop and maintain a coordinated funding strategy for homelessness services and promote equity through review of data, policies, and practices.

#### **Develop and Maintain a Coordinated Funding Strategy for Homelessness Services**

The Leadership Council received updates on funding priorities and strategies for homelessness services for Fiscal Year 2024 from the County of San Diego Department of Homeless Solutions and Equitable Communities (HSEC), the City of San Diego Homelessness Strategies and Solutions Department (HSSD), the San Diego Housing Commission (Housing Commission), and the Regional Task Force on Homelessness (RTFH). The Implementation Team discussed the ongoing collaboration and coordination for the upcoming Homeless Housing, Assistance and Prevention (HHAP) Grant opportunity. The Leadership Council encouraged the ongoing coordination for upcoming funding opportunities, including a resource mapping effort which would align with an effort led by RTFH (as requested by Council President Elo-Rivera at City Council on September 19, 2022) to convene a funding strategy meeting with the principal funding agencies. Staff also updated the Leadership Council members that the recommendation of the Leadership Council meeting held in July 2022, through a contract with SDHC, the Corporation for Supportive Housing (CSH), the consultant who helped draft the Action Plan in 2019, is working with the Implementation Team to conduct an updated review of the crisis response and housing needs in the Action Plan.

## **Promote Equity Through Review of Data, Policies, and Practices**

The RTFH provided an overview of the goals and recommendations in the Action Plan developed by the RTFH Ad Hoc Committee on Addressing Homelessness Among Black San Diegans (Ad Hoc Committee) and shared that the Ad Hoc Committee is beginning to implement the recommendations of the report. The Implementation Team provided a brief update on the City of San Diego and the Housing Commission's work to develop universal terms of service, and staff also discussed the role of robust analysis in supporting efforts in this area and continued focus on aligning with recommendations of the Adhoc Committee.

## **2. Update on Other Prominent Activities**

HSSD provided an update on the progress toward implementing additional non-congregate shelter programs. The City of San Diego is conducting an analysis to determine how to continue to advance this effort, while taking into consideration feedback from persons with lived experience.

The Leadership Council discussed the emergent issue of the refugee crisis and the intersection with the homelessness crisis response system, including the need for additional shelter and housing resources to meet the growing need. They discussed the unique challenges on serving this population and opportunities to coordinate to address this collectively as a region.

### **Next Meeting**

The next meeting will occur in February 2023, depending on most members' availability.