



SAN DIEGO
HOUSING
COMMISSION

We're About People

San Diego Housing Commission (SDHC)
Contract with the San Diego Rescue Mission to Operate
the South Bay Lighthouse Shelter Program
Presentation to the SDHC Board of Commissioners
November 22, 2024

Casey Snell
Senior Vice President
Homelessness Housing Innovations Division

Jonathan Herrera
Director
Homelessness Housing Innovations Division



South County Lighthouse Shelter Program

Introduction

- The City of San Diego, in collaboration with SDHC, developed a short-term action plan to address the projected loss of 614 shelter beds by December 31, 2024.
- October 1, 2024: The City Council approved the short-term plan, which set strategies to quickly add shelter beds to the homelessness Response System on October 1, 2024 (City Council Resolution R-315813).
- The short-term action plan is informed by stakeholder feedback.
- A consistent theme in feedback was the importance in offering a variety of options:
 - Programs dedicated to special populations
 - Variety in site composition (e.g., non-congregate)
 - Smaller programs
 - Co-located services



South County Lighthouse Shelter Program Program Overview

- Location: San Diego Rescue Mission South County Lighthouse at 2400 Euclid Ave., National City, 91950.
- 37 additional beds in the shelter system.
- Safe, low-barrier, congregate shelter for persons who identify as male or non-binary/gender
- Referrals facilitated through the Coordinated Shelter Intake Program, which SDHC administers.
- Supports the Community Action Plan on Homelessness for the City of San Diego.



South County Lighthouse Shelter Program Service Model

- 24 hours per day, 7 days per week
- Service-enhanced shelter program aligned with “Housing First” principles
- Housing-focused case management
 - Development of housing plan
 - Support with locating permanent or other longer-term housing
 - Coordination with and referrals to County, State and Federal programs
- Supportive Services and connection to an array of community resources, including but not limited to employment opportunities and health care resources
- Self-Sufficiency and Life Skills classes
- Good Neighbor Policy focused on engagement with surrounding community to support a clean, safe and welcoming environment



South County Lighthouse Shelter Program Service Model (Continued)

- Basic shelter services, including but not limited to:
 - Appropriate 24-hour residential services and staffing
 - A minimum of two meals per day
 - Showers, wash stations, restrooms, laundry facilities and/or laundry services
 - Routine operating and client supplies, including but not limited to hygiene products, basic first aid supplies, and cleaning supplies
 - Telephone access and message services
 - Mail services



South County Lighthouse Shelter Program Operator Experience

- San Diego Rescue Mission has been focused on serving San Diegans experiencing homelessness since 1955.
- It has extensive history in the operation of successful programs that serve individuals and families experiencing homelessness:
 - Emergency shelters
 - Residential Programs
 - Children's Resources Center
 - Hunger Relief Programs
 - Community Outreach
 - Rehabilitation Services



*South County Lighthouse Campus
(Photo courtesy of San Diego Rescue Mission)*



South County Lighthouse Shelter Program Contractor Selection Process

- June 27, 2024: SDHC issued a competitive Request for Qualifications (RFQ) seeking to increase the capacity of the shelter system in the City of San Diego with a specific focus on vulnerable populations.
- Qualifications were received from five respondents.
- A source selection committee evaluated, scored, and ranked the responses.
- The San Diego Rescue Mission provided a site location and specific program for consideration.
- Based on the San Diego Rescue Mission's ability to secure and provide an available site location, along with them meeting a known need for more shelter beds, this project was prioritized for implementation.



South County Lighthouse Shelter Program

Fiscal Considerations

FUNDING SOURCE	FUNDING BY USE	FY2025 (Seven-Month Term)	FY2026-FY2029
General Funds	Operator Agreement	\$544,668	\$933,717
General Funds	SDHC Administrative Costs	\$27,233	\$46,686
TOTAL		\$571,901	\$980,403



South County Lighthouse Shelter Program Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize SDHC to enter into an agreement with the San Diego Rescue Mission to operate a 37-bed, congregate shelter program at the South County Lighthouse located at 2400 Euclid Ave., National City, CA 91950, for an initial seven-month term from December 1, 2024, through June 30, 2024, in the amount of \$544,668 with four one-year options to renew in the amount of \$933,717 per year. Funding in Fiscal Year 2025 is anticipated to be City General Funds.
- 2) Authorize SDHC's President and Chief Executive Officer (President and CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, is submitted to each Housing Commissioner.



South County Lighthouse Shelter Program Staff Recommendations (Continued)

- 3) Authorize SDHC's President and CEO, or designee, substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority of the City of San Diego, but only if and to the extent that funds are determined to be available for such purposes.



Questions & Comments

