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San Diego Housing Commission (SDHC) Amendment to the Contract with The Salvation Army to Operate the City of San Diego Haven Interim Shelter Program Presentation to the SDHC Board of Commissioners July 19, 2024

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City of San Diego Haven Interim Shelter Program

Introduction

- June 2022: SDHC issued a competitive Request for Qualifications (RFQ) seeking to increase the capacity of the shelter system in the City of San Diego with a specific focus on vulnerable populations.
- November 17, 2022: SDHC Board of Commissioners (Board) approved execution of a one-year operating agreement with The Salvation Army to operate the Haven Interim Shelter Program, with two one-year options to renew ([HCR22-119](#))
 - SDHC exercised the first option with the execution of the Fiscal Year (FY) 2024 operating agreement.
- June 25, 2024: As part of the adoption of the City of San Diego Fiscal Year 2025 operating budget, SDHC was allocated City General Funds to increase the program's operating capacity ([O-21833](#)).



City of San Diego Haven Interim Shelter Program

Program Overview

- Safe, low-barrier, non-congregate or semi-congregate shelter units for families with children and single women experiencing unsheltered homelessness in the City of San Diego
- Located at The Salvation Army Door of Hope Campus
- Referrals will be facilitated through the Coordinated Shelter Intake Program, which SDHC administers.
- Large families, families with children under the age of 4, or families with at least one member with a disabling condition will be prioritized for entry.



City of San Diego Haven Interim Shelter Program

Program Overview (Continued)

- Proposed expansion of shelter operations in Fiscal Year 2025 will provide accommodations for single-parent households headed by women as well as single adult women.
- Supports the goals of the Community Action Plan on Homelessness for the City of San Diego
 - Increases shelter capacity for families by 18 percent
 - Increases shelter capacity for single adult women by 10 percent

SUBPOPULATION	CAPACITY (FY24)	CAPACITY (FY25)
Families w/ Children	9 units (32 beds)	9 units (32 beds)
Single-Parent Households	N/A	9 units (32 beds)
Single Adult Women	N/A	7 units (7 beds)
TOTAL	9 units (32 beds)	25 units (71 beds)



City of San Diego Haven Interim Shelter Program Service Model

- 24-hour, 7-day-a-week, service-enhanced interim shelter program aligned with “Housing First” principles
- Housing-focused case management
 - Development of housing plan
 - Support with locating permanent or other longer-term housing
- Coordination with and referrals to County, State and Federal programs
- Supportive Services and connection to an array of community resources, including employment opportunities and childcare
- Self-Sufficiency and Life Skills classes
- Good Neighbor Policy focused on engagement with surrounding community to support a clean, safe and welcoming environment



City of San Diego Haven Interim Shelter Program

Program Operator

- The Salvation Army has extensive history in the operation of programs that service individuals or families experiencing homelessness
 - Interim Housing
 - Transitional Housing
 - Prevention and Diversion
 - Rapid Rehousing
 - Permanent Supportive Housing
- Door of Hope Campus
 - Transitional Living Center
 - Rapid Rehousing for Families
 - Permanent Supportive Housing for Families
 - Adult Rehabilitation Center for Women



Door of Hope Campus



City of San Diego Haven Interim Shelter Program

Fiscal Year 2025 Operating Agreement

- The proposed FY 2025 operating agreement budget reflects the addition of \$429,000 in City General Funds and \$292,913 in federal Moving to Work (MTW) funds, an increase of \$12,600 in MTW funds from the FY 2024 allocation.
- Total operating agreement budget increase of \$441,600

FUNDING SOURCE (S)	FUNDING BY USE	FY2024	FY 2025
SDHC MTW	Operator Agreement	\$280,313	\$292,913
City General Fund	Operator Agreement	N/A	\$429,000
	SDHC Administrative Cost	N/A	\$21,450
TOTAL		\$280,313	\$743,363



City of San Diego Haven Interim Shelter Program

Staff Recommendations

That the SDHC Board of Commissioners take the following actions:

- 1) Authorize the amendment to operating agreement HHI-23-32.2 between SDHC and The Salvation Army to increase funding for the Fiscal Year (FY) 2025 program operating budget for the Haven Interim Shelter Program at 2799 Health Center Drive, San Diego, CA 92123, increasing the operating budget by \$441,600 for a revised total FY 2025 operating budget of \$721,913 to accommodate the expansion of program operations from 32 beds across nine units to 71 beds across 25 units. Funding sources in FY 2025 are expected to be City of San Diego (City) General Funds and federal Moving to Work (MTW) funds.
- 2) Authorize SDHC's President and Chief Executive Officer (President and CEO), or designee, to execute all documents and instruments that are necessary and/or appropriate to implement these approvals, in a form and format approved by General Counsel, and to take such actions necessary and/or appropriate to implement these approvals, provided that a copy of the documents, signed as to form by General Counsel, are submitted to each Housing Commissioner.



City of San Diego Haven Interim Shelter Program

Staff Recommendations (Continued)

- 3) Authorize SDHC's President and CEO, or designee, to substitute funding sources and/or increase compensation by not more than 20 percent of the total agreement amount for the proposed agreement, if necessary, without further action by the SDHC Board or the Housing Authority, but only if and to the extent that funds are determined to be available for such purposes.



City of San Diego Haven Interim Shelter Program

Questions & Comments

